

The 'Better Decision Making' tool has been designed to help you consider the impact of your proposal on the health and wellbeing of communities, the environment, and local economy. It draws upon the priorities set out in our Council Plan and will help us to provide inclusive and discrimination-free services by considering the equalities and human rights implications of the decisions we make. The purpose of this tool is to avoid decisions being made in isolation, and to encourage evidence-based decision making that carefully balances social, economic and environmental factors, helping us to become a more responsive and resilient organisation.

The Better Decision Making tool should be used when proposing new projects, services, policies or strategies, or significant amendments to them. The tool should be completed at the earliest opportunity, ideally when you are just beginning to develop a proposal. However, it can be completed at any stage of the decision-making process. If the tool is completed just prior to the Executive, it can still help to guide future courses of action as the proposal is implemented.

The Better Decision Making tool must be attached as an annex to Executive reports. A brief summary of your findings should be reported in the One Planet Council / Equalities section of the report itself.

Guidance to help you complete the assessment can be obtained by hovering over the relevant question.

Please complete all fields. If you wish to enter multiple paragraphs in any of the boxes, hold down 'Alt' before hitting 'Enter'.

Introduction

Service submitting the proposal:	Regeneration and Asset Management
Name of person completing the assessment:	Ben Murphy
Job title:	Commercial Development Officer
Directorate:	Economy and Place
Date Completed:	24.5.18
Date Approved (form to be checked by head of service):	11.6.18

Section 1: What is the proposal?

1.1	Name of the service, project, programme, policy or strategy being assessed?	The Executive report relates to the York Central project; a strategic development priority and sustainable growth location embedded in the Local Plan and corporate plan. Members will be asked to consider a masterplan for the site which has been developed by York Central Partnership (YCP) following an extended consultation, the detailed findings of which are also reported separately. Members will also be asked to consider a draft Memorandum of Understanding between the partner organisations relating to the project delivery mechanisms and structure, and to consider wider project engagement matters.
	What are the main aims of the proposal?	The main aim of the proposal is to secure the redevelopment of the York Central site, in order to deliver economic and housing growth for the City, alongside transport improvements and facilitation of improvement to the national railway museum. The aims of the detailed proposals set out in the executive report are to ensure that the forthcoming planning application process will result in the delivery of an appropriate development scheme, as well as ensuring that the correct governance architecture will exist to allow partners to undertake activity to de-risk and facilitate the scheme.
	What are the key outcomes?	The principal outcomes of the project will be increases to housing and employment floorspace supply, with attendant GVA/ economic and housing affordability benefits, improvements to accessibility and connectivity in the vicinity of the site, brownfield land remediation, provision of public parks and open spaces, and benefits to City leisure offer and associated tourism draw and spend. The key outcomes of the specific Executive decision will be to ensure that the frameworks which guide development are appropriate and fit for purpose and that progress can be made to de-risk and facilitate the scheme in accordance with programme to enable principal project outcomes.

Section 2: Evidence

2.1	What data / evidence is available to support the proposal and understand its likely impact? (e.g. hate crime figures, obesity levels, recycling statistics)	The York Central development proposition is supported and evidenced at a strategic level through its inclusion as a mixed-use development allocation in the emerging Local Plan (and in the supporting evidence base for the plan such as Employment Land Review and Strategic Housing Land Availability Assessment). Output metrics set out at 1.3 above are routinely monitored by the Local Planning Authority. Additionally, a bespoke selection of metrics are monitored as part of the Enterprise Zone designation at York Central on a quarterly basis. Technical impact assessment will also be produced to support the planning application for the site.
2.2	What public / stakeholder consultation has been undertaken and what were the findings?	Public and stakeholder consultation was undertaken by YCP for a 6 week period between March and April 2018. This was accompanied by an ongoing wider community conversation facilitated externally by 'My York Central'. This activity was preceded by access options consultation between August - September 2017, and a broad site development principles consultation in 2016. The emerging partnership also regularly engage with a project specific Community Forum. The findings and outcomes from the latest consultation (as well as preceding rounds) have been considered in detail by YCP and have informed the masterplan approach. They are also reported as part of the Executive report.
2.3	Are there any other initiatives that may produce a combined impact with this proposal? (e.g. will the same individuals / communities of identity also be impacted by a different project or policy?)	Wider development and transport related initiatives will have impacts when considered in combination with the York Central scheme. Strategic cumulative assessment of these issues is undertaken as part of the strategic plan / development planning process, and will also inform the planning application and supporting studies. The masterplan has been developed with regard to these impacts. The development project is one of a number in which the Council is engaged commercially, and which could be considered collectively in terms of resource, impacts and outcomes.

Section 3: Impact on One Planet principles

Please summarise any potential positive and negative impacts that may arise from your proposal on residents or staff. This section relates to the impact of your proposal on the ten One Planet principles.

For 'Impact', please select from the options in the drop-down menu.
If you wish to enter multiple paragraphs in any of the boxes, hold down 'Alt' before hitting 'Enter'.

Equity and Local Economy

Does your proposal?	Impact	What are the impacts and how do you know?
3.1 Impact positively on the business community in York?	Positive	Endorsing the YCP masterplan and MoU will facilitate the progression of a major mixed-use development scheme including a significant quantum of new commercial floorspace, increasing the critical mass of the business community through attracting inward investment and offering space for growth. The report sets out an aspiration for the Council to undertake direct investment in the development of commercial property to deliver affordable workspace and growth opportunities for developing businesses and HE institutions. The MoU considered in the report seeks to establish the route through which the Council could be directly involved as the funder/ delivery agent of site infrastructure in this respect, ensuring that scheme delivery is de-risked and facilitated to enable growth.
3.2 Provide additional employment or training opportunities in the city?	Positive	As well as the direct and indirect employment generation benefits summarised at 3.1, there is scope for the Enterprise Zone status of the site to enable funding to support skills and training agendas, though these are not yet defined at the emerging outline application stage
3.3 Help improve the lives of individuals from disadvantaged backgrounds or underrepresented groups?	Neutral	Whilst the scheme doesn't specifically target those from disadvantaged backgrounds or underrepresented groups, the benefits of economic growth will be felt through the whole City economy, bringing economic opportunities indiscriminately. The site is located in the Holgate and Micklegate wards, respectively the Cities 6th & 5th most deprived wards (2015 IMD), and the redevelopment will potentially offer more immediate and direct benefits to these local residents. Consultation has been designed to target underrepresented groups to ensure they play an active role in shaping the development.

Health & Happiness

Does your proposal?	Impact	What are the impacts and how do you know?
3.4 Improve the physical health or emotional wellbeing of residents or staff?	Positive	The masterplan development scheme incorporates significant areas of open space, walking and cycling connectivity improvements and community uses on what is currently a semi derelict brownfield site. The scheme will also result in the relocation of noisy and polluting operational rail uses away from residential areas. The scheme will provide new homes across a range of tenures as well as providing employment development to boost economic wellbeing. The scheme has been designed to minimise impacts from development including air quality and the planning submission will fully test and evidence residual impacts as well as proposing mitigation and compensation as appropriate. Overall the scheme is considered to have a net positive impact on physical health and emotional wellbeing of existing and new residents. The report sets out an ambition for the Council to become directly involved in the facilitation/ delivery of social infrastructure including health facilities at the site. These uses will be facilitated and consented in the masterplan parameters.
3.5 Help reduce health inequalities?	Positive	Health inequalities can be caused by economic and work factors, access to services and exposure to environmental impacts. The York Central development is anticipated to bring about significant economic improvements for the City and region, which will be felt indiscriminately through all relevant communities. The scheme will result in the displacement of some existing lower value employment uses (operational rail related etc) though these will be relocated to more appropriate built environments and the scale of job growth in high value employment sectors will far outweigh that of the displaced employment. The development will allow for new community services and facilities to be provided in a central location, and accessible for all. The report to members sets out an ambition for the Council to become directly involved in the facilitation/ delivery of social infrastructure including health facilities at the site. The scheme will result in traffic generation, though at the same time, new access routes will also alleviate congestion and delay in areas of known poor air quality. The planning application will fully assess the scale and nature of environmental impacts and propose suitable avoidance strategies, mitigation and compensation where appropriate. The development will result in the remediation of land known to currently be contaminated. The benefits of the development will likely be felt more acutely in those local communities where, as noted in response to 3.4, levels of deprivation are higher than average for York, and consequently health outcomes could be assumed to be worse.
3.6 Encourage residents to be more responsible for their own health?	Unsure	The masterplan incorporates high quality pedestrian and cycle links through the site and connecting it to the wider area including residential communities and commercial/ leisure areas. These routes should encourage residents to travel in more sustainable and healthy ways (walking and cycling), taking some more responsibility for their own health.
3.7 Reduce crime or fear of crime?	Positive	The masterplan has been designed to provide a range of attractive and high quality public spaces and facilities, well overlooked by active uses and well lit throughout. Improvements are also planned to the existing Marble Arch route under the east coast mainline to improve the environment in the area and public perceptions of the space. Leeman Road would be diverted in the plans and a more attractive and better populated route provided.
3.8 Help to give children and young people a good start in life?	Positive	The development includes a range of public open spaces, routes and community facilities which will provide a safe, attractive and healthy environment for children and young people. Specific outdoor facilities for the young will be provided as part of the open space corridor, and whilst the scheme doesn't specifically target those from 'at-risk' groups, the physical improvements are located in two of York's more deprived wards as summarised in response to 3.3.

Culture & Community

Does your proposal?	Impact	What are the impacts and how do you know?
3.9 Help bring communities together?	Positive	The redevelopment scheme incorporates the provision of infrastructure to ensure new and improved connectivity through the site and between it and adjacent communities. Links to the Phoenix Boulevard and Salisbury Road communities are particularly important in this respect as both are currently quite physically isolated within the City, with few facilities/ amenities. The masterplan is also the result of extended community consultation, including the establishment of a community forum, throughout which the intention has been to ensure that the development, as far as is possible, fully reflects and incorporates the views and aspirations of the community. The report also outlines an aspiration for the Council to become directly involved in the delivery and facilitation of social infrastructure at the site, including mixed tenure affordable housing, older persons accommodation across a range of delivery models, community facilities including health social and leisure. The report also highlights an aspiration for community facilities to be delivered on the site which are shaped, delivered and/ or managed by communities, ensuring that their needs are met and bringing them together. The report also sets out an aspiration for communities to be involved in the design, delivery and operation/ management of community facilities, ensuring that they best meet needs and bringing communities together.
3.10 Improve access to services for residents, especially those most in need?	Positive	The proposed development includes improved public transport services and provision of community facilities, as well as infrastructure that will aid connectivity through the site between the adjacent residential communities and City Centre. The scheme will not discriminate positively or negatively in terms of residents most in need, other than in the provision of affordable housing, which will be safeguarded in perpetuity for those in highest need, and is intended to be provided at a rate of 20% of all residential units across the site. The MoU considered in the report to Members starts to establish the route through which the Council could be directly involved as the funder/ delivery agent of site infrastructure in this respect, ensuring that the highest achievable standards are embedded in the scheme from it's outset and throughout it's lifetime.
3.11 Improve the cultural offerings of York?	Positive	The masterplan proposals incorporate significant improvements to the national railway museum, a major cultural asset of the City, allowing the museum to increase patronage, operate more efficiently and improve the dissemination of information to residents and visitors. These improvements will be facilitated through the masterplan's approach to infrastructure delivery. Additionally, the wider development site contains many heritage assets associated with the City's industrial railway past. It is intended that these are retained within the development where appropriate, their condition and settings improved, and a greater understanding of their collective cultural value engendered through this. It is also proposed that great public art be provided as part of the scheme.
3.12 Encourage residents to be more socially responsible?	Positive	The development scheme at York Central has been shaped and informed by extensive community engagement, with specific consultation events and a community forum established. It is hoped that this process, and it's physical manifestations in masterplan evolution has encouraged residents to engage in shaping/ improving their community and will both continue to influence the development and provoke wider engagement and social responsibility in development schemes.

Zero Carbon and Sustainable Water

Does your proposal?	Impact	What are the impacts and how do you know?
3.13 Minimise the amount of energy we use and / or reduce the amount of energy we pay for? E.g. through the use of low or zero carbon sources of energy?	Positive	<p>The environmental (and carbon) impact of energy consumption is an important aspect of the project's sustainability, and reducing the scheme's impact has been considered in the development of the masterplan and will be assessed in detail as part of the forthcoming planning applications.</p> <p>At a strategic level, the development will result in energy savings over existing residential and commercial stock through the provision of accommodation to contemporary standards and regulations, which are more rigorous in terms of energy performance than those which prevailed at the time of the construction of existing City stock. The development is also in a central location, with amenities on it's doorstep and exceptionally well served by public transport, lending the development competitive advantage over other development locations in terms of travel related energy consumption.</p> <p>At a site level, the masterplan is configured in order to reduce energy consumption, taking advantage of, for example, solar heating and natural ventilation. Installation of low or zero carbon sources of energy are also being explored by the partnership as part of the detailed scheme development, though conclusions have not yet been reached on this matter. A high level feasibility study undertaken in 2017 concluded that gas fired district heating may be a feasible site option though was not likely to be commercially viable without subsidy. Given the inflexibility introduced by such a scheme and inherent commercial risk, and in the context of the decarbonisation of grid supply, alternative routes to energy efficiency at the site may prove more beneficial.</p> <p>The Moul considered in the report sets out the route through which the Council could be directly involved as the funder/ delivery agent of site infrastructure, ensuring that the highest achievable standards are embedded in the scheme from it's outset and throughout it's lifetime.</p>
3.14 Minimise the amount of water we use and/or reduce the amount of water we pay for?	Positive	<p>The environmental impact of water consumption is an important aspect of the project's sustainability, and reducing the scheme's impact has been considered in the development of the masterplan and will be assessed in detail as part of the forthcoming planning applications.</p> <p>At a strategic level, the development will result in water usage savings over existing residential and commercial stock through the provision of accommodation to contemporary standards and regulations, which are more rigorous in terms of performance than those which prevailed at the time of the construction of existing City stock.</p> <p>The opportunities for additional measures such as communal rainwater harvesting and grey water recycling are also being considered and a site wide approach to water management will be set out in planning application supporting documents. Individual buildings will be designed and developed by private sector partners to the scheme, who are not yet appointed. Internal building measures will be more appropriately defined at reserved matters planning application stage. The report sets out the aspiration for the development to deliver an exemplar approach to water management to respond to climate change and manage and mitigate the impact of flooding and enable us to live well with water.</p> <p>The Moul considered in the report to Members starts to establish the route through which the Council could be directly involved as the funder/ delivery agent of site infrastructure in this respect, ensuring that the highest achievable standards are embedded in the scheme from it's outset and throughout it's lifetime.</p>

Zero Waste

Does your proposal?	Impact	What are the impacts and how do you know?
3.15 Reduce waste and the amount of money we pay to dispose of waste by maximising reuse and/or recycling of materials?	Positive	<p>In a strategic sense, the redevelopment of the underused brownfield site and the associated reduction in development that has to take place in the draft greenbelt) achieves much to reduce waste. Physical waste in the construction phases of the scheme will be minimised through the reuse of buildings and infrastructure where feasible/ practicable, and the recycling of on-site materials as much as is possible in site clearance and land preparation work. This is driven by both sustainability and financial imperatives. Land contamination will result in some material not being capable of being reused.</p> <p>Appropriate Waste recycling facilities will be incorporated into detailed building design - the report to members outlines a desire to trial new and innovative approaches to waste management at the site, to ensure that facilities are integrated into the built development. Council officers are engaged with the masterplan development in this respect.</p>

Sustainable Transport

Does your proposal?	Impact	What are the impacts and how do you know?
3.16 Encourage the use of sustainable transport, such as walking, cycling, ultra low emission vehicles and public transport?	Positive	<p>The masterplan incorporates significant sustainable transport prioritisation measures, including new and improved pedestrian and cycle infrastructure, accessibility improvements to York Station, (including disabled access to west) to seamlessly integrate this travel option into the commercial quarter, and new bus links and halt facilities. Bus priority measures at Marble Arch are also being considered as part of the masterplan. The scheme also incorporates low levels of parking, in order to prioritise more sustainable modes. The masterplan also incorporates capacity improvements to York rail station including additional platforming, which will improve regional and national rail connectivity to and from the site. The associated (but separate) front of station project will also transform the station arrival and interchange experience for users. The Moul considered in the report establishes the route through which the Council could be directly involved as the funder/ delivery agent of site infrastructure in this respect, ensuring that the highest achievable standards are embedded in the scheme from it's outset and throughout it's lifetime.</p>
3.17 Help improve the quality of the air we breathe?	Mixed	<p>The masterplan incorporates a new road link from Water End, which will provide an alternative route for traffic to the congested Salisbury Terrace route which is known to suffer from poor air quality and was formerly an air quality management zone. The configuration and physical context of the new access route will preclude the generation of similar issues in this new area. The general approach to sustainable transport prioritisation set out at 3.16 will help to reduce the generation of pollutants in association with the development scheme, and the planning application will include detailed analysis of air quality impacts and mitigation measures as appropriate.</p>

Sustainable Materials

Does your proposal?	Impact	What are the impacts and how do you know?
3.18 Minimise the environmental impact of the goods and services used?	Positive	<p>The goods and services used in relation to the York Central project should be considered to be the physical built environment (in both it's construction and occupancy phases), and the transport services used in the daily occupancy of the scheme.</p> <p>A holistic approach to sustainability is being taken for the built environment at York Central in order to optimise performance in the context of a site which is relatively constrained in deliverability and viability terms. Not all of the project detail will be known at Outline application stage, with many detailed matters reserved for subsequent reserved matters or full applications. The scheme must also retain flexibility over the long term to respond to new technologies and market conditions given that it will take some 20 years to construct. That said, the outline application and indicative masterplan will set strategic parameters and constraints, within which development will be brought forward. The application will also be accompanied by a sustainability statement which sets out the measures that will be incorporated into the scheme at this stage. This will consider matters across the themes of water management, landscape and ecology, energy & carbon (demand and supply), transport, social & economic, health & wellbeing, materials & waste, and climate adaptation.</p> <p>In terms of the latter transport issues, these are considered at 3.16 and 3.17 above.</p>

Local and Sustainable Food

Does your proposal?	Impact	What are the impacts and how do you know?
3.19 Maximise opportunities to support local and sustainable food initiatives?	Unclear	none direct at this stage

Land Use and Wildlife

Does your proposal?	Impact	What are the impacts and how do you know?
3.20 Maximise opportunities to conserve or enhance the natural environment?	Positive	<p>In a strategic sense, the redevelopment of this brownfield site will reduce the amount of development that must take place on greenfield sites as part of the City's Local Plan. In addition, the site masterplan contains significant areas of open space, configured to provide a biodiversity corridor and contain a range of habitats, responding to the site's limited existing ecological interest. Known ecological interest identified within the site will be conserved and enhanced as part of the scheme.</p> <p>The Moul considered in the report establishes the route through which the Council could be directly involved as the funder/ delivery agent of site infrastructure in this respect, ensuring that the highest achievable standards are embedded in the scheme from it's outset and throughout it's lifetime.</p>
3.21 Improve the quality of the built environment?	Positive	<p>The masterplan envisages creation of a high quality built environment, with a framework of attractive new public spaces and parks set out, and the settings of the site's heritage assets improved. The land is currently derelict and underused, with poor environment in those areas that are publicly accessible around Leeman Road and the Station/ NRM, which will be improved markedly through regeneration of any kind.</p> <p>The Moul considered in the report to Members starts to establish the route through which the Council could be directly involved as the funder/ delivery agent of site infrastructure in this respect, ensuring that the highest achievable standards are embedded in the scheme from it's outset and throughout it's lifetime.</p>
3.22 Preserve the character and setting of the historic city of York?	Positive	<p>This is a key requirement of the site masterplan, which reflects extensive dialogue with the local planning authority, historic england and local heritage amenity groups. The scale, massing and configuration of accommodation set out in the masterplan establishes an appropriate relationship with the historic City, defining views and vista's and respecting those on-site heritage assets including grade II* listed railway station, improving their setting and condition and aiding interpretation of the area which is of interest in terms of York's industrial development from the 19th Century.</p>
3.23 Enable residents to enjoy public spaces?	Positive	<p>The masterplan incorporates significant public open spaces throughout, which will be high quality and accessible for all. Ground floor uses are envisaged in the masterplan to enliven and animate open spaces whilst providing convenient facilities for people to use. The related but separate front of station project also creates new and improved public spaces for residents to use.</p> <p>The Moul considered in the report establishes the route through which the Council could be directly involved as the funder/ delivery agent of site infrastructure in this respect, ensuring that the highest achievable standards are embedded in the scheme from it's outset and throughout it's lifetime.</p>

3.40
Additional space to comment on the impacts

Section 4: Impact on Equalities and Human Rights

Please summarise any potential positive and negative impacts that may arise from your proposal on staff or residents. This section relates to the impact of your proposal on **advancing equalities and human rights** and should build on the impacts you identified in the previous section.

For 'Impact', please select from the options in the drop-down menu.
If you wish to enter multiple paragraphs in any of the boxes, hold down 'Alt' before hitting 'Enter'

Equalities

Will the proposal **adversely impact** upon 'communities of identity'?
Will it **help advance equality** or **foster good relations** between people in 'communities of identity'?

		Impact	What are the impacts and how do you know?
4.1	Age	Positive	The report highlights the potential for the council to engage with delivery of social infrastructure at the site, including facilitating the increased supply and variety of accommodation for older people and helping to meet intergenerational need.
4.2	Disability	Positive	The masterplan incorporates new disabled access to the western entrance of the railway station, replacing the existing stepped access. New spaces and buildings throughout the masterplan will be constructed to modern, equalities compliant standards.
4.3	Gender	Neutral	The benefits of the redevelopment scheme will be conferred indiscriminately in this respect.
4.4	Gender Reassignment	Neutral	The benefits of the redevelopment scheme will be conferred indiscriminately in this respect.
4.5	Marriage and civil partnership	Neutral	The benefits of the redevelopment scheme will be conferred indiscriminately in this respect.
4.6	Pregnancy and maternity	Neutral	The benefits of the redevelopment scheme will be conferred indiscriminately in this respect.
4.7	Race	Neutral	The benefits of the redevelopment scheme will be conferred indiscriminately in this respect.
4.8	Religion or belief	Neutral	The benefits of the redevelopment scheme will be conferred indiscriminately in this respect.
4.9	Sexual orientation	Neutral	The benefits of the redevelopment scheme will generally be conferred indiscriminately in this respect. The report recommends that delivering housing to meet identified target need, including in the LGBTQ community be explored.
4.10	Carer	Neutral	The benefits of the redevelopment scheme will be conferred indiscriminately in this respect.
4.11	Lowest income groups	Positive	The masterplan incorporates a significant quantum of affordable housing, which will be made available in perpetuity to those in financial need. The scheme also incorporates public transport improvements and is located in two of the more deprived City wards, allowing the benefits or economic growth and new community facilities to be of particular benefit to these communities.

4.12	Veterans, Armed forces community	Neutral	The benefits of the redevelopment scheme will be conferred indiscriminately in this respect.
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Human Rights	
Consider how a human rights approach is evident in the proposal	

		Impact	What are the impacts and how do you know?
4.13	Right to education	Positive	The development will make contributions to education provision as negotiated with the Local Education Authority. The scheme facilitates expansion and improvement of the NRM which has an important educational function.
4.14	Right not to be subjected to torture, degrading treatment or punishment	Neutral	
4.15	Right to a fair and public hearing	Positive	Extended public consultation and engagement on the masterplan has been undertaken and this process of engagement is planned to continue.
4.16	Right to respect for private and family life, home and correspondence	Neutral	
4.17	Freedom of expression	Positive	Extended public consultation and engagement on the masterplan has been undertaken and this process of engagement is planned to continue.
4.18	Right not to be subject to discrimination	Positive	Public consultation and engagement on the masterplan was designed and undertaken to ensure that this objective is achieved
4.19	Other Rights	Neutral	

4.20	Additional space to comment on the impacts		



Section 5: Planning for Improvement

5.1	<p>What have you changed in order to improve the impact of the proposal on the One Planet principles? (please consider the questions you marked either mixed or negative, as well as any additional positive impacts that may be achievable)</p> <p>As previously reported, every opportunity is being explored to deliver the best outcomes achievable in the masterplan, including through using the One Planet principles.</p>
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5.2	<p>What have you changed in order to improve the impact of the proposal on equalities and human rights? (please consider the questions you marked either mixed or negative, as well as any additional positive impacts that may be achievable)</p> <p>The masterplan consultation and engagement has been designed to engage broad public opinion in the project moving forward, the most recent round of consultation was extended to include activity facilitated independently by the My York Central group to broaden the debate and deepen understanding of needs and aspirations of all York residents</p>
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5.3	<p>Going forward, what further evidence or consultation is needed to ensure the proposal delivers its intended benefits? e.g. consultation with specific vulnerable groups, additional data)</p> <p>Public consultation is planned to take place as part of the process leading to the submission of subsequent planning applications, for the detailed access road design, and as an ongoing process over the lifetime of the project. Quarterly monitoring of the project is undertaken to ensure that benefits are being realised as anticipated.</p>
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5.4	<p>Please record any outstanding actions needed to maximise benefits or minimise negative impacts in relation to this proposal? (Expand / insert more rows if needed)</p>
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Action	Person(s)	Due date
To ensure that sustainability is optimised in the planning applications submitted	YCP project team	Aug-18
To ensure further consultation maximises opportunity for broad public engagement and is designed and delivered in accordance with the One Planet Principles.	YCP project team	Ongoing
To optimise the projects delivery against One Planet principles, in the context of scheme and partnership opportunities and constraints.	YCP project team	ongoing, with key programme milestones for phased scheme delivery
To ensure that YC partnership members and advisors remain fully cognisant of the One Planet principles and their relationship to this project.	CYC members of project team	Ongoing

